#### Translation

Notice: This document is an excerpt translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

## Summary of Consolidated Financial Results for the Year Ended February 28, 2023 (Based on Japanese GAAP)

April 5, 2023

Company name: ICHIBANYA CO., LTD.

Stock exchange listing: Tokyo, Nagoya

Stock code: 7630 URL https://www.ichibanya.co.jp/

Representative: President Mamoru Kuzuhara

General Manager of Corporate Planning

Inquiries:

Dept.

Yasutaka Hirao

TEL (0586) 81 - 0792

Scheduled date of ordinary general meeting of shareholders: May 30, 2023
Scheduled date to file Securities Report: May 31, 2023
Scheduled date to commence dividend payments: May 16, 2023

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting:

Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended February 28, 2023 (from March 1, 2022 to February 28, 2023)

#### (1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended February 28, 2023	48,286	7.3	3,613	26.5	4,042	(3.0)	2,538	(13.1)
Year ended February 28, 2022	45,022	1.8	2,855	11.6	4,168	34.3	2,921	68.3

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended February 28, 2023	79.54	-	8.3	9.5	7.5
Year ended February 28, 2022	91.55	_	9.7	9.9	6.3

#### (2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of February 28, 2023	42,432	30,945	72.0	957.78
As of February 28, 2022	42,467	30,607	71.3	949.02

#### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended February 28, 2023	3,958	(932)	(2,969)	17,678
Year ended February 28, 2022	5,238	(466)	(3,075)	17,420

#### 2. Cash dividends

		Annu	al dividends per	Total cash	Dividend payout	Ratio of dividends		
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	to net assets (Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended February 28, 2022	_	40.00	-	40.00	80.00	2,553	87.4	8.4
Year ended February 28, 2023	-	40.00	-	40.00	80.00	2,553	100.6	8.4
Year ending February 29, 2024 (Forecast)	_	40.00	_	40.00	80.00		88.7	

#### 3. Forecast of consolidated financial results for the year ending February 29, 2024 (from March 1, 2023 to February 29, 2024)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending August 31, 2023	25,500	11.5	1,810	37.3	1,930	17.5	1,140	11.6	35.72
Full year	53,000	9.8	4,300	19.0	4,540	12.3	2,880	13.4	90.23

#### 4. Notes

(1) Changes in significant subsidiaries during the year ended February 28, 2023
(changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

•		1 \	,		
As of February 28, 2023	!	31,926,000 shares	As of February 28, 2022	1 !	31,926,000 shares
Number of treasury shares at the end of	the per	riod			
As of February 28, 2023	!	6,836 shares	As of February 28, 2022	] 	13,637 shares
Average number of shares during the pe	riod				_
Year ended February 28, 2023	1	31,917,030 shares	Year ended February 28, 2022	1	31,913,481 shares
•			·	•	

## Consolidated financial statements Consolidated balance sheets

		(Thousands of yen)
	As of February 28, 2022	As of February 28, 2023
Assets		
Current assets		
Cash and deposits	17,587,451	17,690,428
Accounts receivable - trade	2,685,529	3,161,681
Merchandise and finished goods	971,149	1,001,425
Work in process	52,355	47,519
Raw materials and supplies	234,843	260,984
Other	836,502	819,759
Total current assets	22,367,833	22,981,799
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	4,652,471	4,844,872
Machinery, equipment and vehicles, net	692,365	687,188
Land	5,486,172	5,375,658
Leased assets, net	933,398	702,255
Other, net	576,106	585,195
Total property, plant and equipment	12,340,514	12,195,170
Intangible assets		
Software	1,000,514	789,524
Goodwill	267,775	223,145
Other	41,120	55,500
Total intangible assets	1,309,410	1,068,170
Investments and other assets		
Investment securities	402,100	372,560
Deferred tax assets	1,196,561	1,089,040
Guarantee deposits	4,592,379	4,495,207
Other	260,962	233,104
Allowance for doubtful accounts	(2,420)	(2,153)
Total investments and other assets	6,449,582	6,187,759
Total non-current assets	20,099,507	19,451,100
Total assets	42,467,340	42,432,899

Current liabilities			(Thousands of yell)
Current liabilities         2,132,004         2,312,523           Lease liabilities         381,424         450,329           Accounts payable - other         1,399,125         1,455,617           Income taxes payable         1,107,443         574,309           Contract liabilities         243,161         231,368           Provision for bonuses         319,505         329,732           Provision for shareholder benefit program         95,848         99,117           Other         279,888         462,120           Total current liabilities         5,958,403         5,915,119           Non-current liabilities         603,018         293,193           Retirement benefit liability         1,075,141         1,150,350           Long-term guarantee deposits         3,630,726         3,540,954           Asset retirement obligations         542,229         332,591           Other         5,901,180         5,572,192           Total ino-current liabilities         1,185,584         11,487,311           Net assets         11,859,584         11,487,311           Net assets         11,503,270         1,503,270           Capital surplus         1,388,470         1,503,270           Retained earnings         27,104,944		As of February 28, 2022	As of February 28, 2023
Accounts payable - trade         2,132,004         2,312,523           Lease liabilities         381,424         450,329           Accounts payable - other         1,399,125         1,455,617           Income taxes payable         1,107,443         574,309           Contract liabilities         243,161         231,368           Provision for bonuses         319,505         329,732           Provision for shareholder benefit program         95,848         99,117           Other         279,888         462,120           Total current liabilities         5,958,403         5,915,119           Non-current liabilities         603,018         293,193           Retirement benefit liability         1,075,141         1,150,350           Long-term guarantee deposits         3,630,726         35,409,54           Asset retirement obligations         542,229         352,591           Other         50,064         55,101           Total liabilities         5,901,180         5,572,192           Total soluties         11,859,584         11,487,311           Net assets         11,859,584         11,487,311           Share capital         1,503,270         1,503,270           Capital surplus         1,388,470	Liabilities		
Lease liabilities         381,424         450,329           Accounts payable - other         1,399,125         1,455,617           Income taxes payable         1,107,443         574,309           Contract liabilities         243,161         231,368           Provision for bonuses         319,505         329,732           Provision for shareholder benefit program         95,848         99,117           Other         279,888         462,120           Total current liabilities         5,958,403         5,915,119           Non-current liabilities         603,018         293,193           Retirement benefit liability         1,075,141         1,150,350           Asset retirement obligations         542,229         532,591           Other         50,064         55,101           Total inon-current liabilities         5,901,180         5,572,192           Total liabilities         5,901,180         5,572,192           Total surplus         1,503,270         1,503,270           Share capital         1,503,270         1,503,270           Capital surplus         1,388,470         1,389,26           Retained earnings         27,104,944         27,009,313           Treasury shares         (65,253)         (	Current liabilities		
Accounts payable - other         1,399,125         1,455,617           Income taxes payable         1,107,443         574,309           Contract liabilities         243,161         231,368           Provision for bonuses         319,505         329,732           Provision for shareholder benefit program         95,848         99,117           Other         279,888         462,120           Total current liabilities         5,958,403         5,915,119           Non-current liabilities         603,018         293,193           Retirement benefit liability         1,075,141         1,150,350           Long-term guarantee deposits         3,630,726         3,540,954           Asset retirement obligations         542,229         532,591           Other         50,064         55,101           Total non-current liabilities         5,901,180         5,572,192           Total liabilities         11,859,584         11,487,311           Net assets         Share capital         1,503,270         1,503,270           Capital surplus         1,503,270         1,503,270         1,503,270           Capital surplus         1,388,470         1,389,226           Retained carnings         27,104,944         27,090,313 <tr< td=""><td>Accounts payable - trade</td><td>2,132,004</td><td>2,312,523</td></tr<>	Accounts payable - trade	2,132,004	2,312,523
Income taxes payable         1,107,443         574,309           Contract liabilities         243,161         231,368           Provision for bonuses         319,505         329,732           Provision for shareholder benefit program         95,848         99,117           Other         279,888         462,120           Total current liabilities         5,958,403         5,915,119           Non-current liabilities         603,018         293,193           Retirement benefit liability         1,075,141         1,150,350           Long-term guarantee deposits         3,630,726         35,40,954           Asset retirement obligations         542,229         532,591           Other         5,0064         55,101           Total non-current liabilities         5,901,180         5,572,192           Total liabilities         11,859,584         11,487,311           Net assets         Share capital         1,503,270         1,503,270           Capital surplus         1,388,470         1,389,226           Retained earnings         27,104,944         27,009,313           Treasury shares         (65,253)         (32,701)           Accumulated other comprehensive income         74,516         53,977           Valuati	Lease liabilities	381,424	450,329
Contract liabilities         243,161         231,368           Provision for bonuses         319,505         329,732           Provision for shareholder benefit program         95,848         99,117           Other         279,888         462,120           Total current liabilities         5,958,403         5,915,119           Non-current liabilities         603,018         293,193           Retirement benefit liability         1,075,141         1,150,350           Long-term guarantee deposits         3,630,726         3,540,954           Asset retirement obligations         542,229         532,591           Other         50,064         55,101           Total non-current liabilities         5,901,180         5,572,192           Total liabilities         11,859,584         11,487,311           Net assets         11,859,584         11,487,311           Net assets         11,503,270         5,772,192           Share capital         1,503,270         1,503,270           Capital surplus         1,388,470         1,589,226           Retained earnings         27,104,944         27,090,313           Treasury shares         (65,253)         (32,701)           Total shareholders' equity         29,931,431	Accounts payable - other	1,399,125	1,455,617
Provision for bonuses         319,505         329,732           Provision for shareholder benefit program         95,848         99,117           Other         279,888         462,120           Total current liabilities         5,958,403         5,915,119           Non-current liabilities         603,018         293,193           Retirement benefit liability         1,075,141         1,150,350           Long-term guarantee deposits         3,630,726         3,540,954           Asset retirement obligations         542,229         532,591           Other         50,064         55,101           Total non-current liabilities         5,901,180         5,572,192           Total liabilities         11,839,584         11,487,311           Net assets         Shareholders' equity         1,503,270         1,503,270           Capital surplus         1,388,470         1,389,226           Retained earnings         27,104,944         27,090,313           Treasury shares         (65,253)         (32,701)           Total shareholders' equity         29,931,431         29,950,108           Accumulated other comprehensive income         74,516         53,977           Foreign currency translation adjustment         305,715         577,421	Income taxes payable	1,107,443	574,309
Provision for shareholder benefit program         95,848         99,117           Other         279,888         462,120           Total current liabilities         5,958,403         5,915,119           Non-current liabilities         603,018         293,193           Retirement benefit liability         1,075,141         1,150,350           Long-term guarantee deposits         3,630,726         3,540,954           Asset retirement obligations         542,229         532,591           Other         50,064         55,101           Total non-current liabilities         5,901,180         5,572,192           Total liabilities         11,859,584         11,487,311           Net assets         Share capital         1,503,270         1,503,270           Capital surplus         1,388,470         1,389,226           Retained earnings         27,104,944         27,090,313           Treasury shares         (65,253)         (32,701)           Total shareholders' equity         29,931,431         29,950,108           Accumulated other comprehensive income         74,516         53,977           Foreign currency translation adjustment         305,715         57,7421           Remeasurements of defined benefit plans         (26,057)         (9,	Contract liabilities	243,161	231,368
Other         279,888         462,120           Total current liabilities         5,958,403         5,915,119           Non-current liabilities         603,018         293,193           Retirement benefit liability         1,075,141         1,150,350           Long-term guarantee deposits         3,630,726         3,540,954           Asset retirement obligations         542,229         532,591           Other         50,064         55,101           Total non-current liabilities         5,901,180         5,772,192           Total liabilities         11,859,584         11,487,311           Net assets         Share capital         1,503,270         1,503,270           Capital surplus         1,388,470         1,389,226           Retained earnings         27,104,944         27,090,313           Treasury shares         (65,253)         (32,701)           Total shareholders' equity         29,931,431         29,950,108           Accumulated other comprehensive income         74,516         53,977           Foreign currency translation adjustment         305,715         577,421           Remeasurements of defined benefit plans         (26,057)         (9,980)           Total accumulated other comprehensive income         354,173 <t< td=""><td>Provision for bonuses</td><td>319,505</td><td>329,732</td></t<>	Provision for bonuses	319,505	329,732
Total current liabilities         5,958,403         5,915,119           Non-current liabilities         603,018         293,193           Retirement benefit liability         1,075,141         1,150,350           Long-term guarantee deposits         3,630,726         3,540,954           Asset retirement obligations         542,229         532,591           Other         50,064         55,101           Total non-current liabilities         5,901,180         5,572,192           Total liabilities         11,859,584         11,487,311           Net assets         Shareholders' equity         2           Share capital         1,503,270         1,503,270           Capital surplus         1,388,470         1,389,226           Retained earnings         27,104,944         27,090,313           Treasury shares         (65,253)         (32,701)           Total shareholders' equity         29,931,431         29,950,108           Accumulated other comprehensive income         74,516         53,977           Foreign currency translation adjustment         305,715         577,421           Remeasurements of defined benefit plans         (26,057)         (9,980)           Total accumulated other comprehensive income         354,173         621,417	Provision for shareholder benefit program	95,848	99,117
Non-current liabilities         603,018         293,193           Retirement benefit liability         1,075,141         1,150,350           Long-term guarantee deposits         3,630,726         3,540,954           Asset retirement obligations         542,229         532,591           Other         50,064         55,101           Total non-current liabilities         5,901,180         5,572,192           Total liabilities         11,859,584         11,487,311           Net assets         Shareholders' equity         8           Share capital         1,503,270         1,503,270           Capital surplus         1,388,470         1,389,226           Retained earnings         27,104,944         27,090,313           Treasury shares         (65,253)         (32,701)           Total shareholders' equity         29,931,431         29,950,108           Accumulated other comprehensive income         74,516         53,977           Foreign currency translation adjustment         305,715         577,421           Remeasurements of defined benefit plans         (26,057)         (9,980)           Total accumulated other comprehensive income         354,173         621,417           Non-controlling interests         30,607,755         30,945,588	Other	279,888	462,120
Lease liabilities         603,018         293,193           Retirement benefit liability         1,075,141         1,150,350           Long-term guarantee deposits         3,630,726         3,540,954           Asset retirement obligations         542,229         532,591           Other         50,064         55,101           Total non-current liabilities         5,901,180         5,572,192           Total liabilities         11,859,584         11,487,311           Net assets         Shareholders' equity         1,503,270         1,503,270           Capital surplus         1,388,470         1,389,226           Retained earnings         27,104,944         27,090,313           Treasury shares         (65,253)         (32,701)           Total shareholders' equity         29,931,431         29,950,108           Accumulated other comprehensive income         74,516         53,977           Foreign currency translation adjustment         305,715         577,421           Remeasurements of defined benefit plans         (26,057)         (9,980)           Total accumulated other comprehensive income         354,173         621,417           Non-controlling interests         30,607,755         30,945,588	Total current liabilities	5,958,403	5,915,119
Retirement benefit liability         1,075,141         1,150,350           Long-term guarantee deposits         3,630,726         3,540,954           Asset retirement obligations         542,229         532,591           Other         50,064         55,101           Total non-current liabilities         5,901,180         5,572,192           Total liabilities         11,859,584         11,487,311           Net assets         Share capital         1,503,270         1,503,270           Capital surplus         1,388,470         1,389,226           Retained earnings         27,104,944         27,090,313           Treasury shares         (65,253)         (32,701)           Accumulated other comprehensive income         74,516         53,977           Foreign currency translation adjustment         305,715         577,421           Remeasurements of defined benefit plans         (26,057)         (9,980)           Total accumulated other comprehensive income         354,173         621,417           Non-controlling interests         322,150         374,061           Total net assets         30,607,755         30,945,588	Non-current liabilities		
Long-term guarantee deposits         3,630,726         3,540,954           Asset retirement obligations         542,229         532,591           Other         50,064         55,101           Total non-current liabilities         5,901,180         5,572,192           Total liabilities         11,859,584         11,487,311           Net assets         8         1,503,270         1,503,270           Share capital         1,503,270         1,503,270         1,503,270           Capital surplus         1,388,470         1,389,226           Retained earnings         27,104,944         27,090,313           Treasury shares         (65,253)         (32,701)           Total shareholders' equity         29,931,431         29,950,108           Accumulated other comprehensive income         74,516         53,977           Foreign currency translation adjustment         305,715         577,421           Remeasurements of defined benefit plans         (26,057)         (9,980)           Total accumulated other comprehensive income         354,173         621,417           Non-controlling interests         322,150         374,061           Total net assets         30,607,755         30,945,588	Lease liabilities	603,018	293,193
Asset retirement obligations         542,229         532,591           Other         50,064         55,101           Total non-current liabilities         5,901,180         5,572,192           Total liabilities         11,859,584         11,487,311           Net assets           Shareholders' equity           Share capital         1,503,270         1,503,270           Capital surplus         1,388,470         1,389,226           Retained earnings         27,104,944         27,090,313           Treasury shares         (65,253)         (32,701)           Total shareholders' equity         29,931,431         29,950,108           Accumulated other comprehensive income         74,516         53,977           Foreign currency translation adjustment         305,715         577,421           Remeasurements of defined benefit plans         (26,057)         (9,980)           Total accumulated other comprehensive income         354,173         621,417           Non-controlling interests         322,150         374,061           Total net assets         30,607,755         30,945,588	Retirement benefit liability	1,075,141	1,150,350
Other         50,064         55,101           Total non-current liabilities         5,901,180         5,572,192           Total liabilities         11,859,584         11,487,311           Net assets           Share capital         1,503,270         1,503,270           Capital surplus         1,388,470         1,389,226           Retained earnings         27,104,944         27,090,313           Treasury shares         (65,253)         (32,701)           Total shareholders' equity         29,931,431         29,950,108           Accumulated other comprehensive income         74,516         53,977           Foreign currency translation adjustment         305,715         577,421           Remeasurements of defined benefit plans         (26,057)         (9,980)           Total accumulated other comprehensive income         354,173         621,417           Non-controlling interests         322,150         374,061           Total net assets         30,607,755         30,945,588	Long-term guarantee deposits	3,630,726	3,540,954
Total non-current liabilities         5,901,180         5,572,192           Total liabilities         11,859,584         11,487,311           Net assets         Shareholders' equity         \$\$\$-\$\$-\$\$-\$\$-\$\$-\$\$-\$\$-\$\$-\$\$-\$-\$-\$-\$-\$-	Asset retirement obligations	542,229	532,591
Total liabilities         11,859,584         11,487,311           Net assets         Share cholders' equity         31,503,270         1,503,270           Share capital         1,388,470         1,389,226           Retained earnings         27,104,944         27,090,313           Treasury shares         (65,253)         (32,701)           Total shareholders' equity         29,931,431         29,950,108           Accumulated other comprehensive income         74,516         53,977           Foreign currency translation adjustment         305,715         577,421           Remeasurements of defined benefit plans         (26,057)         (9,980)           Total accumulated other comprehensive income         354,173         621,417           Non-controlling interests         322,150         374,061           Total net assets         30,607,755         30,945,588	Other	50,064	55,101
Net assets           Share holders' equity           Share capital         1,503,270         1,503,270           Capital surplus         1,388,470         1,389,226           Retained earnings         27,104,944         27,090,313           Treasury shares         (65,253)         (32,701)           Total shareholders' equity         29,931,431         29,950,108           Accumulated other comprehensive income         74,516         53,977           Foreign currency translation adjustment         305,715         577,421           Remeasurements of defined benefit plans         (26,057)         (9,980)           Total accumulated other comprehensive income         354,173         621,417           Non-controlling interests         322,150         374,061           Total net assets         30,607,755         30,945,588	Total non-current liabilities	5,901,180	5,572,192
Shareholders' equity         1,503,270         1,503,270           Capital surplus         1,388,470         1,389,226           Retained earnings         27,104,944         27,090,313           Treasury shares         (65,253)         (32,701)           Total shareholders' equity         29,931,431         29,950,108           Accumulated other comprehensive income         74,516         53,977           Foreign currency translation adjustment         305,715         577,421           Remeasurements of defined benefit plans         (26,057)         (9,980)           Total accumulated other comprehensive income         354,173         621,417           Non-controlling interests         322,150         374,061           Total net assets         30,607,755         30,945,588	Total liabilities	11,859,584	11,487,311
Share capital         1,503,270         1,503,270           Capital surplus         1,388,470         1,389,226           Retained earnings         27,104,944         27,090,313           Treasury shares         (65,253)         (32,701)           Total shareholders' equity         29,931,431         29,950,108           Accumulated other comprehensive income         74,516         53,977           Foreign currency translation adjustment         305,715         577,421           Remeasurements of defined benefit plans         (26,057)         (9,980)           Total accumulated other comprehensive income         354,173         621,417           Non-controlling interests         322,150         374,061           Total net assets         30,607,755         30,945,588	Net assets		
Capital surplus         1,388,470         1,389,226           Retained earnings         27,104,944         27,090,313           Treasury shares         (65,253)         (32,701)           Total shareholders' equity         29,931,431         29,950,108           Accumulated other comprehensive income         74,516         53,977           Foreign currency translation adjustment         305,715         577,421           Remeasurements of defined benefit plans         (26,057)         (9,980)           Total accumulated other comprehensive income         354,173         621,417           Non-controlling interests         322,150         374,061           Total net assets         30,607,755         30,945,588	Shareholders' equity		
Retained earnings       27,104,944       27,090,313         Treasury shares       (65,253)       (32,701)         Total shareholders' equity       29,931,431       29,950,108         Accumulated other comprehensive income       74,516       53,977         Foreign currency translation adjustment       305,715       577,421         Remeasurements of defined benefit plans       (26,057)       (9,980)         Total accumulated other comprehensive income       354,173       621,417         Non-controlling interests       322,150       374,061         Total net assets       30,607,755       30,945,588	Share capital	1,503,270	1,503,270
Treasury shares         (65,253)         (32,701)           Total shareholders' equity         29,931,431         29,950,108           Accumulated other comprehensive income         74,516         53,977           Foreign currency translation adjustment         305,715         577,421           Remeasurements of defined benefit plans         (26,057)         (9,980)           Total accumulated other comprehensive income         354,173         621,417           Non-controlling interests         322,150         374,061           Total net assets         30,607,755         30,945,588	Capital surplus	1,388,470	1,389,226
Total shareholders' equity         29,931,431         29,950,108           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         74,516         53,977           Foreign currency translation adjustment         305,715         577,421           Remeasurements of defined benefit plans         (26,057)         (9,980)           Total accumulated other comprehensive income         354,173         621,417           Non-controlling interests         322,150         374,061           Total net assets         30,607,755         30,945,588	Retained earnings	27,104,944	27,090,313
Accumulated other comprehensive income       74,516       53,977         Valuation difference on available-for-sale securities       74,516       53,977         Foreign currency translation adjustment       305,715       577,421         Remeasurements of defined benefit plans       (26,057)       (9,980)         Total accumulated other comprehensive income       354,173       621,417         Non-controlling interests       322,150       374,061         Total net assets       30,607,755       30,945,588	Treasury shares	(65,253)	(32,701)
Valuation difference on available-for-sale securities       74,516       53,977         Foreign currency translation adjustment       305,715       577,421         Remeasurements of defined benefit plans       (26,057)       (9,980)         Total accumulated other comprehensive income       354,173       621,417         Non-controlling interests       322,150       374,061         Total net assets       30,607,755       30,945,588	Total shareholders' equity	29,931,431	29,950,108
Foreign currency translation adjustment         305,715         577,421           Remeasurements of defined benefit plans         (26,057)         (9,980)           Total accumulated other comprehensive income         354,173         621,417           Non-controlling interests         322,150         374,061           Total net assets         30,607,755         30,945,588	Accumulated other comprehensive income		
Remeasurements of defined benefit plans         (26,057)         (9,980)           Total accumulated other comprehensive income         354,173         621,417           Non-controlling interests         322,150         374,061           Total net assets         30,607,755         30,945,588	Valuation difference on available-for-sale securities	74,516	53,977
Total accumulated other comprehensive income         354,173         621,417           Non-controlling interests         322,150         374,061           Total net assets         30,607,755         30,945,588	Foreign currency translation adjustment	305,715	577,421
Non-controlling interests         322,150         374,061           Total net assets         30,607,755         30,945,588	Remeasurements of defined benefit plans	(26,057)	(9,980)
Total net assets 30,607,755 30,945,588	Total accumulated other comprehensive income	354,173	621,417
Total net assets 30,607,755 30,945,588	•		
	-		· · · · · · · · · · · · · · · · · · ·
	Total liabilities and net assets	42,467,340	42,432,899

## Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	February 28, 2022	February 28, 2023
Net sales	45,022,168	48,286,993
Cost of sales	24,070,804	25,517,637
Gross profit	20,951,363	22,769,356
Selling, general and administrative expenses		
Freight and packing costs	2,222,775	2,326,095
Provision of allowance for doubtful accounts	(455)	(267)
Remuneration for directors (and other officers)	274,886	287,099
Salaries and allowances	3,913,755	4,040,691
Bonuses	211,136	232,772
Provision for bonuses	277,283	284,840
Other salaries	2,207,070	2,106,519
Retirement benefit expenses	122,910	116,690
Legal welfare expenses	780,135	815,919
Provision for shareholder benefit program	89,185	93,617
Utilities expenses	547,325	646,687
Supplies expenses	822,138	851,489
Depreciation	1,038,378	1,135,335
Amortization of goodwill	68,538	44,629
Rent expenses	2,144,779	2,253,679
Other	3,375,924	3,919,894
Total selling, general and administrative expenses	18,095,768	19,155,692
Operating profit	2,855,594	3,613,663
Non-operating income		
Interest and dividend income	39,035	13,843
Rental income from buildings	848,880	874,416
Subsidy income	1,025,856	246,733
Other	180,283	83,235
Total non-operating income	2,094,056	1,218,229
Non-operating expenses		
Interest expenses	14,888	13,131
Rental expenses	689,547	688,935
Other	77,215	86,860
Total non-operating expenses	781,651	788,927
Ordinary profit	4,168,000	4,042,965
Extraordinary income		
Gain on sale of investment securities	679,652	-
Gain on sales of stores	73,864	142,875
Other	=	2,560
Total extraordinary income	753,516	145,435

	Fiscal year ended	Fiscal year ended
	February 28, 2022	February 28, 2023
Extraordinary losses		
Loss on sale of non-current assets	5,706	33,806
Loss on retirement of non-current assets	8,936	24,573
Impairment losses	393,177	197,750
Loss on valuation of shares of subsidiaries and associates	41,167	4,932
Other	2,902	_
Total extraordinary losses	451,889	261,063
Profit before income taxes	4,469,626	3,927,337
Income taxes - current	1,504,958	1,248,406
Income taxes - deferred	24,209	125,205
Total income taxes	1,529,168	1,373,612
Profit	2,940,458	2,553,725
Profit attributable to non-controlling interests	18,660	15,093
Profit attributable to owners of parent	2,921,798	2,538,631

## Consolidated statements of comprehensive income

Comprehensive income attributable to owners of parent

Comprehensive income attributable to non-controlling

Profit

Other comprehensive income

Comprehensive income

interests

Comprehensive income attributable to

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	February 28, 2022	February 28, 2023
rofit	2,940,458	2,553,725
ther comprehensive income		
Valuation difference on available-for-sale securities	(462,672)	(20,539)
Foreign currency translation adjustment	378,790	308,523
Remeasurements of defined benefit plans, net of tax	23,539	16,076
Total other comprehensive income	(60,342)	304,061
omprehensive income	2,880,116	2,857,787

2,829,174

50,942

2,805,875

51,911

# **Consolidated statements of changes in equity** Fiscal year ended February 28, 2022

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	1,503,270	1,388,470	26,916,521	(2,574)	29,805,687	
Cumulative effects of changes in accounting policies			(179,621)		(179,621)	
Restated balance	1,503,270	1,388,470	26,736,900	(2,574)	29,626,065	
Changes during period						
Dividends of surplus			(2,553,505)		(2,553,505)	
Profit attributable to owners of parent			2,921,798		2,921,798	
Purchase of treasury shares				(96,595)	(96,595)	
Disposal of treasury shares		(248)		33,916	33,668	
Transfer of loss on disposal of treasury shares		248	(248)		-	
Net changes in items other than shareholders' equity						
Total changes during period	-	-	368,044	(62,678)	305,365	
Balance at end of period	1,503,270	1,388,470	27,104,944	(65,253)	29,931,431	

	Accumulated other comprehensive income					
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	537,189	(40,793)	(49,597)	446,797	272,399	30,524,884
Cumulative effects of changes in accounting policies				_		(179,621)
Restated balance	537,189	(40,793)	(49,597)	446,797	272,399	30,345,263
Changes during period						
Dividends of surplus						(2,553,505)
Profit attributable to owners of parent						2,921,798
Purchase of treasury shares						(96,595)
Disposal of treasury shares						33,668
Transfer of loss on disposal of treasury shares						-
Net changes in items other than shareholders' equity	(462,672)	346,508	23,539	(92,623)	49,751	(42,872)
Total changes during period	(462,672)	346,508	23,539	(92,623)	49,751	262,492
Balance at end of period	74,516	305,715	(26,057)	354,173	322,150	30,607,755

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	1,503,270	1,388,470	27,104,944	(65,253)	29,931,431	
Cumulative effects of changes in accounting policies					-	
Restated balance	1,503,270	1,388,470	27,104,944	(65,253)	29,931,431	
Changes during period						
Dividends of surplus			(2,553,262)		(2,553,262)	
Profit attributable to owners of parent			2,538,631		2,538,631	
Purchase of treasury shares				(364)	(364)	
Disposal of treasury shares		756		32,916	33,672	
Transfer of loss on disposal of treasury shares					-	
Net changes in items other than shareholders' equity					,	
Total changes during period	_	756	(14,631)	32,551	18,677	
Balance at end of period	1,503,270	1,389,226	27,090,313	(32,701)	29,950,108	

	Accumulated other comprehensive income					
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	74,516	305,715	(26,057)	354,173	322,150	30,607,755
Cumulative effects of changes in accounting policies				-		-
Restated balance	74,516	305,715	(26,057)	354,173	322,150	30,607,755
Changes during period						
Dividends of surplus						(2,553,262)
Profit attributable to owners of parent						2,538,631
Purchase of treasury shares						(364)
Disposal of treasury shares						33,672
Transfer of loss on disposal of treasury shares						-
Net changes in items other than shareholders' equity	(20,539)	271,706	16,076	267,244	51,911	319,155
Total changes during period	(20,539)	271,706	16,076	267,244	51,911	337,832
Balance at end of period	53,977	577,421	(9,980)	621,417	374,061	30,945,588

## Consolidated statements of cash flows

h flows from operating activities Profit before income taxes	Fiscal year ended February 28, 2022 4,469,626 1,494,512	Fiscal year ended February 28, 2023
	4,469,626	
Profit before income taxes		
	1 404 512	3,927,337
Depreciation	1,494,312	1,580,205
Impairment losses	393,177	197,750
Amortization of goodwill	68,538	44,629
Increase (decrease) in allowance for doubtful accounts	(455)	(267)
Increase (decrease) in provision for bonuses	(10,677)	7,259
Increase (decrease) in retirement benefit liability	113,793	98,330
Increase (decrease) in provision for shareholder benefit	4216	2.200
program	4,316	3,268
Interest and dividend income	(39,035)	(13,843
Interest expenses	14,888	13,131
Loss (gain) on sale of non-current assets	5,706	31,246
Loss (gain) on sales of stores	(70,962)	(142,875
Loss on retirement of non-current assets	8,936	24,573
Loss on valuation of shares of subsidiaries and associates	41,167	4,932
Loss (gain) on sale of investment securities	(679,652)	_
Decrease (increase) in trade receivables	(101,155)	(451,091
Decrease (increase) in inventories	(101,953)	(44,401
Decrease (increase) in guarantee deposits	168,596	99,768
Increase (decrease) in trade payables	64,688	159,978
Increase (decrease) in accrued consumption taxes	(15,742)	190,041
Increase (decrease) long-term guarantee deposits received	(91,270)	(89,771
Other, net	115,186	87,160
Subtotal	5,852,229	5,727,363
Interest and dividends received	37,526	10,024
Interest paid	(14,888)	(13,131
Income taxes paid	(636,604)	(1,765,414
Net cash provided by (used in) operating activities	5,238,263	3,958,842
h flows from investing activities	-,,	
Payments into time deposits	(171,641)	(22,051
Proceeds from withdrawal of time deposits	323,530	184,130
Purchase of securities	(15,998,490)	(15,996,180
Proceeds from redemption of securities	16,000,000	16,000,000
Purchase of property, plant and equipment	(923,038)	(1,244,746
Proceeds from sale of property, plant and equipment	71	107,729
Purchase of intangible assets	(446,113)	(151,990
Payments for restorations due to closing of stores	(59,260)	(57,544
Proceeds from sales of stores	116,430	230,688
Proceeds from sale of investment securities	692,113	
Other, net	=	17,626
Net cash provided by (used in) investing activities	(466,399)	(932,339)

	(Thousands of John)	
Fiscal year ended	Fiscal year ended	
February 28, 2022	February 28, 2023	
(30,000)	_	
(96,595)	(364)	
(395,344)	(418,150)	
(2,552,300)	(2,551,266)	
(1,190)	=	
(3,075,431)	(2,969,781)	
212,940	200,845	
1,909,373	257,568	
15,511,182	17,420,555	
17,420,555	17,678,123	
	(30,000) (96,595) (395,344) (2,552,300) (1,190) (3,075,431) 212,940 1,909,373 15,511,182	