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Securities Code: 7630

Date of sending by postal mail: May 14, 2026

Start date of measures for electronic provision: May 7, 2026

To Our Shareholders:

Mamoru Kuzuhara  
President and Representative Director  
**ICHIBANYA CO., LTD.**  
6-12-23 Mitsui, Ichinomiya-shi, Aichi

## Notice of the 44th Annual General Meeting of Shareholders

We would like to inform you that the 44th Annual General Meeting of Shareholders of ICHIBANYA CO., LTD. (the “Company”) will be held as follows. Please note that **the Annual General Meeting of Shareholders will begin at 10:30 a.m. (reception begins at 9:30 a.m.) (JST).**

In convening this General Meeting of Shareholders, the Company takes measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. (matters for which measures for providing information in electronic format are to be taken) in electronic format, and posts the information on the Company’s website. Please access the following website to view the information.

The Company’s website:

<https://www.ichibanya.co.jp/comp/> (in Japanese)

(From the above website, select “IR library” and go to “General meeting of shareholders.”)

Website for posted informational materials for the general meeting of shareholders:

<https://d.sokai.jp/7630/teiji/> (in Japanese)

In addition to the Company’s website mentioned above, matters subject to measures for electronic provision are also posted on the website of the Tokyo Stock Exchange (TSE).

The TSE website (Listed Company Search):

<https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show> (in Japanese)

(Access the TSE website by using the Internet address shown above, enter “Ichibanya” in “Issue name (company name)” or the Company’s securities code “7630” in “Code,” and click “Search.” Then, click “Basic information” and select “Documents for public inspection/PR information.” Under “Filed information available for public inspection,” click “Click here for access” under “[Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting].”)

If you do not attend the meeting in person, you may exercise your voting rights via the Internet, etc. or in writing (by mail), so please review the Reference Documents for the General Meeting of Shareholders and exercise your voting rights by 5:00 p.m. on Thursday, May 28, 2026 (JST).

[In case of exercising voting rights via the Internet, etc.]

Please access the website for exercising voting rights designated by the Company (<https://www.web54.net>) (in Japanese), use the “Voting Right Exercise Code” and “Password” indicated on the voting form that is sent together with this notice, and follow the instructions on the screen and enter your approval or disapproval of the proposals by the deadline for exercising your voting rights as indicated above.

When exercising your voting rights via the Internet, etc., please refer to the “Guide to Exercising Voting Rights” (available in Japanese only) below.

[In case of exercising voting rights in writing (by mail)]

Please indicate your approval or disapproval of the proposals on the voting form and return the form to us so that it arrives by the deadline for exercising your voting rights mentioned above.

**1. Date and Time:** Friday, May 29, 2026 at 10:30 a.m. (reception begins at 9:30 a.m.) (JST)

**2. Venue:** “Towers Ballroom,” Nagoya Marriott Associa Hotel, 16th floor  
1-1-4, Meieki, Nakamura-ku, Nagoya-shi

**3. Purpose of the Meeting**

**Matters to be reported:**

1. Report on the Business Report, the Consolidated Financial Statements and the results of audits of the Consolidated Financial Statements by the Financial Auditor and the Audit and Supervisory Committee for the 44th fiscal year (from March 1, 2025 to February 28, 2026)
2. Report on the Non-consolidated Financial Statements for the 44th fiscal year (from March 1, 2025 to February 28, 2026)

**Matters to be resolved:**

**Proposal** Election of Four Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

1. When attending the meeting in person, please hand in the voting form at the reception desk.
2. Among the matters subject to measures for electronic provision, in accordance with the provisions of laws and regulations and Article 18 of the Articles of Incorporation of the Company, the following matters are not provided in the paper-based documents delivered to shareholders requesting paper-based documents. The Audit and Supervisory Committee and Financial Auditor have audited the documents within the scope of audits, including the following matters.
  - 1) System to ensure the appropriateness of operations
  - 2) Notes to the Consolidated Financial Statements
  - 3) Notes to the Non-consolidated Financial Statements
3. If revisions to the matters subject to measures for electronic provision arise, a notice of the revisions and the details of the matters before and after the revisions will be posted on each of the websites mentioned above.

## Reference Documents for the General Meeting of Shareholders

**Proposal** Election of Four Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

At the conclusion of this meeting, the terms of all four Directors (excluding Directors who are Audit and Supervisory Committee Members; the same shall apply hereinafter in this proposal) will expire.

Therefore, the Company proposes the election of four Directors.

Furthermore, there was no particular comment from the Audit and Supervisory Committee regarding this proposal.

The candidates for Director are as follows:

| Candidate No. | Name (Date of birth)                                  | Career summary, position, responsibility in the Company<br>(Significant concurrent positions outside the Company) |                                                                                                                                                          | Number of the Company's shares owned |
|---------------|-------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| 1             | Mamoru Kuzuhara<br>(June 30, 1967)<br><br>Re-election | Jan. 1992                                                                                                         | Joined the Company                                                                                                                                       | 139,853 shares                       |
|               |                                                       | June 2006                                                                                                         | General Manager of Overseas Department                                                                                                                   |                                      |
|               |                                                       | June 2013                                                                                                         | General Manager of Overseas Division                                                                                                                     |                                      |
|               |                                                       | Aug. 2013                                                                                                         | Director and General Manager of Overseas Division                                                                                                        |                                      |
|               |                                                       | June 2015                                                                                                         | Managing Director and General Manager of Overseas Division                                                                                               |                                      |
|               |                                                       | Mar. 2018                                                                                                         | Vice President and Representative Director                                                                                                               |                                      |
|               |                                                       | Mar. 2019                                                                                                         | President and Representative Director                                                                                                                    |                                      |
|               |                                                       | Mar. 2021                                                                                                         | President and Representative Director, in charge of Internal Auditing Office                                                                             |                                      |
|               |                                                       | May 2021                                                                                                          | President and Representative Director                                                                                                                    |                                      |
|               |                                                       | Mar. 2022                                                                                                         | President and Representative Director, in charge of Creation Development Division                                                                        |                                      |
|               |                                                       | May 2023                                                                                                          | President and Representative Director, in charge of Creation Development Division and Overseas Division                                                  |                                      |
|               |                                                       | Mar. 2024                                                                                                         | President and Representative Director and Executive Officer, in charge of Overseas Division, President's Office, and Internal Auditing Office            |                                      |
|               |                                                       | Mar. 2025                                                                                                         | President and Representative Director and Executive Officer                                                                                              |                                      |
|               |                                                       | Mar. 2026                                                                                                         | President and Representative Director, General Manager of National Headquarters, in charge of Marketing Division and Product Division (current position) |                                      |

| Candidate No. | Name (Date of birth)                                      | Career summary, position, responsibility in the Company<br>(Significant concurrent positions outside the Company)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Number of the Company's shares owned |
|---------------|-----------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| 2             | Tatsuo Miyazaki<br>(February 22, 1964)<br><br>Re-election | <p>Mar. 1990      Joined the Company</p> <p>Dec. 2000      General Manager of No. 3 Sales Department</p> <p>June 2002      General Manager of No. 2 Sales Department</p> <p>June 2003      Acting General Manager of Business Division and General Manager of Marketing Department</p> <p>Aug. 2004      Director, General Manager of Business Division, and General Manager of Marketing Department</p> <p>June 2007      Director, General Manager of Business Division, General Manager of Central Japan Division, and General Manager of Marketing Department</p> <p>June 2008      Director, General Manager of Sales Division and in charge of Store Planning Department</p> <p>June 2012      Director and General Manager of Project Planning Division</p> <p>June 2014      Director and General Manager of East Japan Division</p> <p>June 2016      Director and General Manager of Operational Improvement Promotion Division</p> <p>Mar. 2018      Managing Director and General Manager of Operational Improvement Promotion Division</p> <p>Mar. 2020      Managing Director, in charge of Corporate Planning Office, Human Resources &amp; General Affairs Department, and Customer Service Center</p> <p>Mar. 2021      Executive Managing Director, in charge of Corporate Planning Office, Human Resources Department, General Affairs Department, and Customer Service Center</p> <p>Mar. 2022      Executive Managing Director and General Manager of Administration Division</p> <p>Mar. 2023      Executive Managing Director and General Manager of Administration Division, and in charge of domestic subsidiaries</p> <p>Mar. 2024      Director and Senior Managing Executive Officer, in charge of Administration Division, Production Division, and domestic affiliates</p> <p>Mar. 2026      Executive Managing Director, in charge of Administration Division, Production Division, and domestic affiliates (current position)</p> <p>(Significant concurrent positions outside the Company)</p> <p>Director of DAIKOKUSHOJI CO.,LTD.</p> <p>Director of LFD JAPAN CO.,LTD.</p> <p>Director of KOZOU CO.,LTD.</p> <p>Director of ITE COMPANY CO.,LTD.</p> | 162,776 shares                       |

| Candidate No. | Name (Date of birth)                                   | Career summary, position, responsibility in the Company<br>(Significant concurrent positions outside the Company) |                                                                                                                                                                      | Number of the Company's shares owned |
|---------------|--------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| 3             | Shiro Adachi<br>(September 8, 1961)<br><br>Re-election | Feb. 1993                                                                                                         | Joined the Company                                                                                                                                                   | 80,382 shares                        |
|               |                                                        | June 2004                                                                                                         | General Manager of No. 2 Sales Department                                                                                                                            |                                      |
|               |                                                        | June 2008                                                                                                         | General Manager of East Japan Division                                                                                                                               |                                      |
|               |                                                        | June 2012                                                                                                         | General Manager of Central Japan Division                                                                                                                            |                                      |
|               |                                                        | June 2016                                                                                                         | General Manager of East Japan Division                                                                                                                               |                                      |
|               |                                                        | Aug. 2016                                                                                                         | Director and General Manager of East Japan Division                                                                                                                  |                                      |
|               |                                                        | Mar. 2018                                                                                                         | Director and General Manager of Sales Division                                                                                                                       |                                      |
|               |                                                        | Mar. 2020                                                                                                         | Managing Director and General Manager of Sales Division                                                                                                              |                                      |
|               |                                                        | Mar. 2022                                                                                                         | Managing Director, in charge of RC Business Management Headquarters, FC Business Management Headquarters and Marketing Division                                      |                                      |
|               |                                                        | Mar. 2023                                                                                                         | Managing Director, in charge of RC Business Management Headquarters, FC Business Management Headquarters, Marketing Division and Strategic Sales Business Department |                                      |
|               |                                                        | Mar. 2024                                                                                                         | Director and Managing Executive Officer, in charge of Creation Development Division, RC Business Management Headquarters, and FC Business Management Headquarters    |                                      |
|               |                                                        | Mar. 2025                                                                                                         | Director and Managing Executive Officer, in charge of RC Business Management Headquarters, FC Business Management Headquarters and Bakery Business Department        |                                      |
|               |                                                        | Mar. 2026                                                                                                         | Managing Director (current position)                                                                                                                                 |                                      |

| Candidate No. | Name (Date of birth)                                    | Career summary, position, responsibility in the Company (Significant concurrent positions outside the Company)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Number of the Company's shares owned |
|---------------|---------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| 4             | Atsushi Sakuma<br>(November 3, 1964)<br><br>Re-election | <p>Apr. 1989      Joined House Foods Corporation</p> <p>Oct. 2013      General Manager of Development Department No. 1, Development Laboratory</p> <p>Apr. 2015      General Manager of Food Business Department No. 1</p> <p>Apr. 2018      Director<br/>General Manager of Development Laboratory, in charge of Quality Assurance Department and New Terrain Development Department</p> <p>Apr. 2021      Managing Director<br/>General Manager of Development Laboratory, in charge of Quality Assurance Department</p> <p>Apr. 2023      Executive Officer, House Foods Group Inc.<br/>General Manager of Corporate Communication Headquarters, in charge of New Business Planning &amp; Development Division, and Value-Added Vegetables Business Development Division</p> <p>May 2023      Director of the Company (current position)</p> <p>June 2023      Director of House Foods Group Inc.<br/>General Manager of Corporate Communication Headquarters, in charge of New Business Planning &amp; Development Division, and Value-Added Vegetables Business Development Division</p> <p>Apr. 2024      Director of House Foods Group Inc.<br/>General Manager of Corporate Communication Headquarters, in charge of Digital Strategy Headquarters and Domestic Affiliated Companies Planning Support Division</p> <p>Apr. 2026      Director of House Foods Group Inc.<br/>In charge of Functional Ingredients Value Chain, General Manager of Corporate Communication Headquarters, and in charge of Digital Strategy Headquarters (current position)</p> | —                                    |

- Notes:
1. A special interest between each candidate and the Company is as follows.
    - (1) Atsushi Sakuma serves as a person executing business in House Foods Group Inc., which is currently the parent company of the Company, and has served as a person executing business in the said company over the past ten years. Mr. Sakuma's positions and responsibilities at the present and over the past ten years in the said company are as indicated in the "Career summary, position, responsibility in the Company (Significant concurrent positions outside the Company)" above.
    - (2) There is no special interest between any other candidates and the Company.
  2. The Company has entered into a limited liability agreement with Mr. Sakuma, pursuant to the provisions of Article 32 of the Articles of Incorporation. Regarding an outline of the contents of the limited liability agreement, with respect to the liability in Article 423, paragraph (1) of the Companies Act, the maximum amount of liability for damages shall be the amount provided for in laws and regulations, if he acts in good faith and without gross negligence in performing his duties. If the re-election of Mr. Sakuma is approved, the Company plans to renew the aforementioned agreement with him.
  3. The Company has entered into a directors and officers liability insurance contract provided for under Article 430-3, paragraph (1) of the Companies Act with an insurance company, identifying all Directors as the insured, to cover any legal damages and litigation expenses that may be borne by the insured, by means of the insurance contract. Each candidate, if they are elected and assume the post of Director, will be the insured under the said insurance contract. Furthermore, the Company plans to renew the aforementioned contract with comparable contents at the time of next renewal.

[Skill matrix for Directors of the Company]

The expertise and experience of Directors are as follows:

| Name             | Position            | Corporate management | Business strategy | Finance and accounting | Inter-nationality/ Global experience | Sales/ Marketing | Human resources/ Labor affairs | Manu-facturing/ Quality control | Risk management |
|------------------|---------------------|----------------------|-------------------|------------------------|--------------------------------------|------------------|--------------------------------|---------------------------------|-----------------|
| Mamoru Kuzuhara  | Director            | ○                    | ○                 |                        | ○                                    | ○                | ○                              |                                 | ○               |
| Tatsuo Miyazaki  |                     | ○                    | ○                 |                        |                                      | ○                | ○                              | ○                               | ○               |
| Shiro Adachi     |                     | ○                    |                   |                        |                                      | ○                |                                |                                 |                 |
| Atsushi Sakuma   |                     | ○                    | ○                 |                        |                                      | ○                |                                | ○                               |                 |
| Toshihiro Uchida | Director (Audit and |                      |                   |                        |                                      | ○                |                                |                                 | ○               |
| Mitsuru Naito    | Supervisory         |                      |                   | ○                      |                                      |                  |                                |                                 | ○               |
| Yoko Haruma      | Committee           |                      |                   |                        |                                      |                  | ○                              |                                 | ○               |
| Naoko Miyao      | Member)             |                      |                   |                        |                                      |                  | ○                              |                                 | ○               |

The Company has introduced an Executive Officer System.

The expertise and experience of the Executive Officers who are scheduled to be elected at the Board of Directors meeting to be held after the conclusion of this Annual General Meeting of Shareholders, are as follows:

| Name               | Position                 | Corporate management | Business strategy | Finance and accounting | Inter-nationality/ Global experience | Sales/ Marketing | Human resources/ Labor affairs | Manu-facturing/ Quality control | Risk management |
|--------------------|--------------------------|----------------------|-------------------|------------------------|--------------------------------------|------------------|--------------------------------|---------------------------------|-----------------|
| Kazushige Sugihara | Senior Executive Officer |                      |                   |                        |                                      | ○                |                                | ○                               |                 |
| Keiji Ishiguro     |                          |                      |                   | ○                      | ○                                    |                  |                                | ○                               |                 |
| Nobuhide Morikawa  | Executive Officer        |                      |                   |                        |                                      | ○                |                                |                                 |                 |
| Yasutaka Hirao     |                          |                      | ○                 |                        |                                      |                  |                                |                                 | ○               |